

# **North Pacific Research Board**

## **Statement of Organization, Practices, and Procedures**

(Originally approved in October 2002; revised through September 2021)



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**North Pacific Research Board**  
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**1. LEGISLATIVE AUTHORITY, FUNCTION, MISSION, AND GOALS**

**A. Legislative Authority and Function**

The North Pacific Research Board (Board) was created by Congress under Title IV of H.R. 2107, signed into law on November 14, 1997 as P.L. 105-83, and codified as 43 U.S.C. §1474d. The Board is authorized to recommend marine research to the U.S. Secretary of Commerce (Secretary), who makes final funding decisions. Research is funded by part of the interest earned by the Environmental Improvement and Restoration Fund (EIRF) created under 43 U.S.C. §1474d. Each year, 20 percent of the interest earned and transferred to the EIRF is made available to the Secretary without further appropriation to carry out marine research activities. The enabling legislation requires EIRF funds to be used to conduct research activities on or relating to the fisheries or marine ecosystems in the north Pacific Ocean, Bering Sea, and Arctic Ocean (including any lesser related bodies of water). Research priorities and grant requests are reviewed by the Board which will seek to avoid duplicating other research and will place a priority on cooperative research efforts designed to address pressing fishery management or marine ecosystem information needs.

**B. Vision, Mission, and Goals**

The Board's vision statement is as follows:

*A clear understanding of the North Pacific, Bering Sea, and Arctic Ocean ecosystems that enables effective management and sustainable use of marine resources.*

The Board's mission statement is as follows:

*To develop a comprehensive science program of the highest caliber to enhance understanding of the North Pacific, Bering Sea, and Arctic Ocean ecosystems and fisheries. It will conduct its work through science planning, prioritization of pressing fishery management and ecosystem information needs, coordination and cooperation among research programs, competitive selection of research projects, increased information availability, and public involvement.*

To carry out its mission, the NPRB has adopted the following supporting goals:

- Improve understanding of North Pacific marine ecosystem dynamics and use of the resources;
- Improve ability to manage and protect the fish and wildlife populations that comprise the ecologically diverse marine ecosystems of the North Pacific, and provide long-term, sustained benefits to local communities and the nation;
- Improve ability to forecast and respond to effects of changes, through integration of various research activities, including long-term monitoring;
- Foster cooperation with other entities conducting research and management in the North Pacific, and work toward common goals for North Pacific marine ecosystems; and
- Support high quality projects that promise long-term results as well as those with more immediate applicability.

The Board has written criteria for submission of proposals through a competitive process and for deciding upon the funding awards. These review criteria are incorporated in all annual and special requests for proposals issued by the Board and may be revised from time to time as appropriate. Research proposals are

recommended by the Board based on scientific merit and must be responsive to research priorities identified annually by the Board on the basis of its science plan. The Secretary, through his designee, the Alaska Regional Administrator of the National Marine Fisheries Service, reviews proposals recommended by the Board. The enabling legislation stipulates that the Secretary must explain in writing why he or she disapproved a Board recommendation. Further, the Secretary cannot choose to fund another project unless it has been recommended by the Board. The Secretary also must provide the Board such administrative and technical support as is necessary for the effective functioning of the Board.

(Note: Original Section 2 on NORTH PACIFIC MARINE RESEARCH INSTITUTE was deleted because NPMRI has not been funded since 2001 and no longer is active.)

## **2. NORTH PACIFIC MARINE RESEARCH INSTITUTE**

Original language for Section 2, from the 2002 version of the NPRB SOPPs, on NORTH PACIFIC MARINE RESEARCH INSTITUTE (NPMRI) was deleted in 2008, because NPMRI had not been funded since 2001 and was no longer active. However, the NPMRI is now utilized to accept non-federal funding to support research programs funded by the North Pacific Research Board.

The Board administers the NPMRI at the Alaska SeaLife Center (ASLC), pursuant to 33 USC 2738. Operations were originally governed by a Memorandum of Understanding, dated June 29, 2001 between the National Oceanic and Atmospheric Administration (NOAA), the ASLC and NPRB. Occasionally the NPMRI has been a vehicle to accept non-federal funding contributions to add to funding provided to NPRB via the EIRF for the conduct of marine research off Alaska.

## **3. BOARD ORGANIZATION**

### **A. Membership**

The Board has twenty members. Five members are designated as voting members by the enabling legislation. These five members comprise the executive committee of the Board, and all decisions of the Board, including grant recommendations, require a majority vote of the five members. The five voting members may act on behalf of the Board in all matters of administration, including the disposition of research funds. The five voting members include the following representatives or their designees:

1. Secretary of Commerce,
2. Alaska Commissioner of Fish and Game,
3. Chairman of the North Pacific Fishery Management Council,
4. Director of the Alaska SeaLife Center, and
5. One member who shall represent fishing interests and shall be nominated by the Board and appointed by the Secretary of Commerce.

The Board has fifteen other members comprised of the following representatives or their designees:

1. Secretary of State,
2. Secretary of Interior,
3. Commandant of the Coast Guard,
4. Director of Office of Naval Research,
5. Chairman of the Arctic Research Commission,
6. Director of the Oil Spill Recovery Institute,

7. Five members nominated by the Governor of Alaska and appointed by the Secretary of Commerce, of whom one each shall represent fishing interests, Alaska Natives, environmental interests, academia<sup>1</sup>, and oil and gas interests,
8. Three members nominated by the Governor of Washington and appointed by the Secretary of Commerce, and
9. One member nominated by the Governor of Oregon and appointed by the Secretary of Commerce.

The members of the Board shall be individuals knowledgeable by education, training, or experience regarding fisheries or marine ecosystems in the North Pacific Ocean, Bering Sea, or Arctic Ocean. Three nominations must be submitted for each member appointed under provisions 7-9 above, and those members are appointed by the Secretary of Commerce for three-year terms and may be reappointed.

**B. Special Fishing Industry Seat**

The fishing industry seat on the executive committee is nominated by the Board and subject to approval and appointment by the Secretary of Commerce. Though there is no term length or limit for this seat specified in the enabling legislation, the Secretary has applied a three-year, non-renewable term for this special seat. The call for nominations for the fishing industry seat is published on the Board's website and advertised in the North Pacific Fishery Management Council newsletter which is distributed widely to the fishing industry. The executive committee uses the following criteria in reviewing nominations:

1. Knowledge or experience regarding commercial fishing, processing, or marketing of fish in one or more commercial fisheries off Alaska;
2. Knowledge or experience regarding management, conservation, and stewardship of natural resources, including related interactions with industry, government bodies, academic institutions, and public agencies;
3. Experience in a state or regional organization whose members participate in an Alaska fishery;
4. Experience serving as a member of the NPRB, North Pacific Council, or Alaska Board of Fisheries or their associated committees;
5. Knowledge or experience regarding marine research organizations and activities off Alaska; and
6. Minimum potential for conflict of interest in funding decisions of the Board, as defined in NPRB policy.

**C. Officers and Terms of Office**

A Chairman and Vice Chairman are elected from the members of the executive committee by a majority vote of the executive committee and a majority vote of the other members present and voting. Both officers serve for one year and may succeed themselves. They are elected at the first regular Board meeting held during any calendar year and their terms of office expire at the next regular Board meeting held after the first of any calendar year. If the *ex-officio* status changes for any of the officers, then at the next regular meeting, the Board shall appoint interim officers to serve until the next regular election meeting.

The Chairman, or in his absence the Vice Chairman, has authority to convene and adjourn meetings and public hearings and designate members of the Board and its standing committees to attend meetings and public hearings. He will control meetings and hearings by recognizing speakers and establishing the order of business. The Chairman certifies the minutes of the meeting as complete and accurate before they are available for general distribution.

D. Designees and Alternates

Designees of *ex-officio* members may have an alternate with voting privileges, so long as the Board is notified before a meeting that the alternate will be attending in place of the designee. Reimbursement of travel expenses to any meeting is limited to the member or one designee or alternate. State-nominated members that are appointed by the Secretary may have designees, in accordance with the enabling legislation, but they have not been granted voting privileges by the executive committee. (May 2003)

E. Advisory Groups

The Board has established two formal advisory groups, a 19-member Science Panel and a 12-member Advisory Panel. Standard operating procedures for the Science Panel and Advisory Panel are described in Attachments 1 and 2, respectively.

F. Committees

The Board may appoint other standing and ad hoc committees as deemed necessary, and will specify the purpose and duration of each committee.

G. Expenses

Enabling legislation states that members of the Board may be reimbursed for actual expenses incurred in performance of their duties for the Board. The Board reimburses such costs while at Board and executive meetings, only for those members not affiliated with federal agencies. The Board does not reimburse costs for preparation time away from Board meetings. The Board reimburses travel costs for members to the annual marine science symposia.

H. Cooperative Arrangements

The Board may enter into cooperative arrangements with other groups and organizations with similar goals and activities for the purpose of furthering cooperation, collaboration, coordination, and communication. In May 2003 the Board stated its intention that any joint meetings would be held in association with regularly scheduled Board meetings to reduce travel time and costs.

I. Miscellaneous Fiscal Policy Decisions

Though the SOPP's were not formally amended, the Board from time to time has adopted additional policies and procedures that relate to its finances and expenditures. They are referenced to the Board meeting(s) when they were considered or acted upon.

- Do not compensate Board members for participation, but do reimburse travel costs. (February 2002)
- Decision matrix in SOPP specifies that full Board is needed to approve annual budgets, but the Executive Committee reviews periodic audits and monitors grant performance. (October 2002)
- Board will not compensate for proposal reviews. (June 2002)
- Science Panel members will not be compensated. (October 2002, July 2004)
- Make maximum use of the 15% cap on administration funding, applying it as broadly as possible to current and future grants. (March 2003)
- Cap funds annually available for outside meetings at \$50,000, exclusive of NPRB-initiated workshops, synthesis meetings, and the annual science symposium. Criteria for vetting meeting requests are as follow:

- Is symposium directly related to NPRB-sponsored research? Are our principal investigators involved? How broadly representative are the participants?
- Is it relevant to key research issues/questions of interest to NPRB?
- How does it fit with our science plan and policies?
- What will we learn from the event? Are the symposium products clearly identified and will they help the NPRB achieve its goals and objectives?
- Is the funding for a one-time meeting or a series of meetings?
- How much is being requested and are other sponsors identified?
- If it has resource management implications, are other resource management agencies co-funding the meeting?
- Is it being held in the Pacific Northwest (WA, OR, BC) or Alaska?

The executive director is delegated authority to approve amounts of \$10,000 or less, and report to the Board at the next regular meeting. Individual requests exceeding \$10,000 will be brought to the Board for approval. (Sept 2020) The Executive Director is also delegated authority to award other small non-meeting expenditures to outside organizations using this “outside meetings” category of funds. (May 2017)

- Board member travel expenses to annual Alaska Marine Science Symposium will be reimbursed. (September 2004)

#### **4. BOARD MEETINGS**

The Board is considered an advisory panel established under section 302(g) of the Magnuson-Stevens Fishery Conservation and Management Act (16 U.S.C 1801 et seq.)(Act) for the purposes of section 302(i)(1) of the Act, which states that the Board and its advisory panels shall not be subject to the Federal Advisory Committee Act (5 U.S.C. App.2). The Board and the executive committee will meet at the call of the Chair or upon request of a majority of the executive committee. The following guidelines, as stipulated under section 302(i) of the Act, shall apply to the extent practicable to the conduct of meetings and hearings of the Board and its advisory panels.

##### **A. Notice**

Timely notice of meetings and hearings, including the time, place, and agenda of the meeting, shall be widely distributed to appropriate media sites, and made available on the Board’s website.

##### **B. Conduct of Meetings**

Board meetings will be conducted according to Roberts Rules of Order and will be open to the public. Public testimony will be taken on matters on the agenda. All written information submitted to the Board by an interested person shall include a statement of the source and date of such information. Any oral or written statement shall include a brief description of the background and interests of the person in the subject of the oral or written statement.

A quorum (which also applies to teleconferences) is defined as the presence of at least three executive committee members and seven other members (May 2015). A quorum is required to convene a meeting, but once established, the Board may continue without a quorum to conduct its business in accordance with its operating procedures.

The regular cycle of biannual spring and fall meetings of the Board shall be conducted as in-person to the extent practicable. In person participation is preferred, however the board or board members may participate by teleconference as necessary. Committees and Working Groups may also meet by teleconference. (September 2020)

The Board will adhere to the following voting procedures:

- a. For any motion, the Chairman will ask first if there are any objections.
- b. If there are no objections, a motion passes unanimously. If there are objections, then:
  - i. A motion is considered approved by “useful consensus,” if three or less members object. ii. If at least 20% of the members present and voting object, then a poll is taken.
  - iii. For a motion to pass by polling there must be (1) an affirmative vote of a simple majority of the Executive Committee, and (2) an affirmative vote of a simple majority of other members present and voting.

The use of a proxy is not permitted. At the request of any member of the Board, the Board shall hold a roll call vote on any matter before the Board. The official minutes and other appropriate records of any Board meeting shall identify all roll call votes held and the final vote tallies for the executive committee and the other members. How each member voted will not be identified by name in the meeting summary.

The above procedures apply to major decisions that must be made by the full Board, rather than by the executive committee. The Board has distinguished between major decisions that must be made by the full Board and those that may be made by the executive committee (Table 1 adopted May 2003).

The Board will follow standard sequence of procedures during meetings. Agenda items and times will be posted. Each agenda issue will be taken up in the following sequence: the Board will hear staff reports and ask any clarifying questions, and then, committee and/or work group reports will be presented. These will be followed by public comments. Five minutes will be allowed for each person to provide comment. Board members may ask up to two clarification questions per commenter. Sign-up sheets will be made available for persons to register to give public comment. After the close of the public comment session, the Board will discuss the issue and take action as necessary. Notebook materials should clearly identify the actions required. (adopted in October 2002)

C. Record

Detailed minutes of each meeting of the Board, except for any closed session, shall be kept and shall contain a record of the persons present, a complete and accurate description of matters discussed and conclusions reached, and copies of all statements filed. The Chairman shall certify the accuracy of the minutes of each such meeting and submit a copy to the Secretary. Subject to confidentiality procedures established by the Board, the administrative record and minutes of each meeting and records or other documents which were made available to or prepared for or by the Board, executive committee, or panel incident to the meeting, shall be available for public inspection and copying at a single location in the offices of the Board, or the Secretary, as appropriate.

D. Closed Meetings

The Board and its executive committee may close any meeting, or portion thereof, that concerns matters that pertain to international fisheries negotiations, personnel matters, nominations of board and panel members, proposal reviews, or briefings on litigation in which the Board is interested. During executive sessions, the Board will waive the requirement to operate in accordance with Roberts Rules of Order when considering the memberships of its advisory committees and panels, or personnel matters. For closed meetings, a general list of topics discussed and people present will be maintained as a record of that meeting. No notice is required for brief closures of a portion of a meeting to discuss employment or other internal administrative matters.

E. Frequency and Duration

The Board normally meets approximately two times each year. Each meeting generally lasts two to four days. The executive committee may meet more frequently at the call of the Chairman.

F. Emergency Meetings

In the event of an emergency requiring Board action, the executive committee will be convened to address the emergency. The Executive Director will poll other Board members on their opinion on how to address the emergency, but final resolution will be left to the discretion of the executive committee.

G. Location

The Board normally will meet in Anchorage, Alaska, but may meet, as appropriate and if funding allows, in other communities in any of the constituent States of the Board.

H. Conflicts of Interest and Recusal

Board members, as well as panel members, staff members, and technical peer reviewers must refrain from voting under a number of circumstances. A formal and comprehensive Conflict of Interest Policy was enacted by the Board in May 2016 that describes in detail those instances for which members must disclose a potential conflict and those instances for which members are recused from taking action. (See attachment 4)

I. Miscellaneous Science Policies and Procedures Adopted by the Board

Though the SOPP's were not formally amended, the Board from time to time has adopted additional policies and procedures that relate to conduct of its science and research activities. They are referenced to the Board meeting(s) when they were considered or acted upon.

Confidentiality of Proposals (new Sept 2020)

Proposals are considered proprietary and confidential until approved for funding by the U.S. Secretary of Commerce Board. Summary pages for all funded proposals will be made public as part of NPRB's online project search function. Proposals that indicate their willingness to be considered for co-funding opportunities may also be reviewed by the board and advisory bodies of funding partners with which NPRB has an established formal agreement for the purpose of co-funding proposals (e.g. Oil Spill Research Institute). The board and staff may also consult with NOAA and other federal and state agencies, the North Pacific Fishery Management Council, and other entities, as appropriate, who may be affected by or have knowledge of a specific proposal or its subject matter. Information on proposals that are not funded is limited to access by the Board and Panels as needed during the review process.

Grievance Procedures. There is no formal grievance procedure for applicants for research funds. Submitters of rejected proposals will have the opportunity to re-submit rejected proposals in the next annual cycle with changes and/or responses to technical evaluations. (October 2002)

Supplementing Agency Programs. The Board considered whether to fund research which it believes is more an agency responsibility. While the Board needs to coordinate and cooperate with agencies conducting research in the North Pacific, and attempt to address gaps in research, it does not want to be placed in the position of making up shortfalls in agency funded research. The Board will review proposals in that light and make decisions on a case-by-case basis. (June 2002)

Equipment Purchases. The Board considered whether to set policy on funding equipment purchases. Some proposals were for the purchase of equipment such as a bomb calorimeter, but no actual research. The Board decided to fund several equipment purchases in anticipation of potentially valuable, future research that may be performed using that equipment. (June 2002)

Interagency Agreements with Other Research Entities. In addition to the periodic memoranda of understanding the Board signs with federal agencies to fund research by federal scientists, the Board is party to the following extant interagency agreements which are kept on file at the Board office:

- (1) A memorandum of understanding signed in 2001 by NOAA, the Alaska SeaLife Center and the Board concerning the establishment of the North Pacific Marine Research Institute and the administration of the Environmental Improvement and Restoration Fund;
- (2) A joint protocol signed in 2005 by the Board and the Oil Spill Recovery Institute to facilitate a partnership for funding research; and

Pre-proposal Process. The Board considered a pre-proposal process for its annual RFPs, but concerns were raised over the time that would be necessary to conduct the preliminary review, and the expectations that an applicant might have if requested to submit a full proposal, but then subsequently be denied funding. Requesting pre-proposals might also encourage many applicants to submit a one or two-page proposal which would require an inordinate amount of time to screen, leading to larger expenditure of staff time than is currently required to review full proposals. The Board decided against calling for preproposals for the annual RFP (but they did decide to call for pre-proposals for the BSIERP and GOAIERP in 2007 and 2008). (May 2003)

Initial Screening of Proposals. This subject was considered by the Board initially in March 2005 and a policy was adopted in September 2005. It resulted in authorization for the staff to screen applications for conformance with requirements set forth in the RFP notice. The evaluation also will consider whether the proposal is responsive to NPRB enabling legislation and criteria and adequately addresses one or more of the research priorities and program needs listed in this notice. The Executive Director may request an ad hoc committee of available Science Panel members to help in the initial screening. Those proposals that are found by the Executive Director and the ad hoc committee to not comply with the requirements of the RFP will be rejected without further processing. (March and September 2005)

Confidentiality of Video and Photographic Information. In March 2003, the Board had approved two proposals that would involve taking photos or video footage of operations on commercial fishing vessels. Fishing companies then raised concerns that these images might be obtained through Freedom of Information Act requests or court subpoenas and used for unintended purposes, such as evidence in injury cases. Board members noted that protecting fishermen privacy must be balanced against providing access to raw data sufficient to allow for peer review and validation of research results. The Board requested a legal opinion from NOAA General Counsel, but none was forthcoming. The issue was never resolved. The statement of work for one of the projects was revised to have private industry purchase the imaging equipment and thus the raw footage was not the property of the Board. (May and October 2003)

#### Out of Cycle and unsolicited Proposals (Sept 2020)

Unsolicited funding or out-of-cycle requests may only be considered under extenuating circumstances. Requests will be determined on a case-by-case basis whether they are sufficiently important to require immediate consideration. The Board delegates authority to the staff to make the decisions about whether a proposal is eligible for review with the following steps:

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1. Staff determine eligibility and compatibility with NPRB mission and purpose
2. Staff present the proposal to the Executive Committee to determine if and how it should move forward
3. Request peer reviews (if applicable)
4. Executive Committee, Full Board or staff may make the final funding decision based on process defined by Executive Committee in step 2.

Subaward Compliance Policy. The Board approved a policy on subaward compliance in April 2009.  
(Attachment 3)

Note: Additional policies on scientific quality and integrity, data management and quality control, and other issues directly relating to NPRB's science program may be found in Chapter 5 (p. 155-163) of the 2005 Science Plan. The Board's report titled *The Foundational Years: 2001-2008*, also should be consulted for additional information on policies and procedures adopted during that period.]

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## North Pacific Research Board Statement of Organization, Practices, and Procedures

**Table 1. Decision Matrix for Full Board and Executive Committee**

	<u>Full Board</u>	<u>Executive Committee</u>
<b>Standard Operating Procedures</b>		
Annual schedule	X	
Full Board dates and location	X	
Full Board draft agendas	X	
Board officers and elections	X	
Committee structure	X	
Standing Committee memberships	X	
Ad hoc Committee memberships		X
Approval of MOA/MOU's w/ other orgs.	X	
Executive Committee meetings		X
Format of Board meetings (e.g. teleconference)		X
<b>Annual Research Cycle</b>		
Annual schedule	X	
Annual science plan & research priorities	X	
Request for proposals	X	
Public hearing schedule and locations	X	
Approach for technical review of proposals	X	
EIRF research project approval	X	
NPMRI project approval	X	
Non-EIRF research project approval	X	
<b>Coordination and Outreach</b>		
Educational activities	X	
Outreach activities	X	
<b>Fiscal Matters</b>		

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**Attachment 1 – Science Panel**

Includes decisions through September 2021

Annual budget	X
Review of periodic audits	X
Staff administration/oversight	X
Personnel issues	X
<b>Grant Performance Monitoring</b>	X

**NPRB Science Panel and Affiliated Work Groups Policy and Procedures** (Originally approved on October 31, 2002; subsequently revised as indicated)**1. Purpose and Need**

The overall mission of the North Pacific Research Board is to develop a comprehensive science program of the highest caliber that will provide better understanding of the North Pacific, Bering Sea, and Arctic Ocean ecosystems and their fisheries, and help to sustain and enhance the living marine resources. The Board strongly supports extensive science planning, coordination, and review to enhance its high quality research program, taking into account regional needs. The program will strive to produce scientific knowledge that provides a reference point for understanding the marine ecosystem and impacts of human activities and natural variability on that system.

The Science Panel established by the Board will help shape its comprehensive research program and provide other scientific advice. The Panel's membership will be drawn from experts in fields of science most relevant to the Board's interests, such as oceanography, ecosystems dynamics, fish ecology, marine mammal and seabird biology, fisheries management, and socioeconomics. The Board will have access to all areas of knowledge necessary to the development of its research program through the combination of the expertise of the Panel and its supporting peer review process.

**2. Objectives and Duties**

As requested by the Board, through its Chairman or Executive Director, the Science Panel shall:

- a. Advise the Board on science planning and identification of research priorities;
- b. Help develop a science plan that includes a conceptual foundation, central hypotheses and questions for research;
- c. Advise the Board in identification, development, collection, and evaluation of statistical, biological, oceanographic, ecological, economic, social and other scientific information relevant to the Board's mission;
- d. Review proposals and technical evaluations received by the Board;
- e. Review reports and advise the Board on how to ensure the quality of reports and other products generated by funded research;
- f. Provide annual reviews of funded research to ensure stated goals and milestones of the research are on schedule; and
- g. Provide other scientific advice as requested by the Board.

The Panel also will interface with work groups and committees appointed by the Board to develop science plans and research priorities. Minutes shall be kept of each Science Panel meeting and shall be provided to the Board and the public.

**3. Members and Officers**

The Science Panel will have up to 19 members (Sept 2020), all of whom shall be appointed by the Board, with the advice of the existing Panel, if applicable. They should include individuals with expertise in fields of science most relevant to the Board's interests, including but not limited to oceanography, ecosystems dynamics, fish ecology, marine mammal and seabird biology, fisheries management, and socioeconomics. They may be drawn from state/federal agencies, academia, or private organizations. They shall be selected for their expertise, broad perspective, long experience, and leadership in areas important to the Board's

research program. They may have a direct interest in Board funding but must adhere to recusal procedures prescribed by the Board. They shall be appointed for staggered 4-year terms and may be reappointed by the Board. Vacancies may be filled for the remaining unexpired term or for a complete 4-year term. The Science Panel Chair and Vice Chair shall be elected by the Panel from among its members for 1-year terms. Members may not designate alternates. The Panel shall attempt to operate by consensus, however, decisions will be made by majority vote in accordance with Roberts Rules of Order whenever necessary.

#### 4. Conduct, attendance, and expectations (*September 2021*)

Panel members are expected to participate in the two primary proposal review meetings (spring and fall) unless extenuating circumstances arise. The Board will consider two or more missed Panel meetings when evaluating reappointments. Proposals reviewed by the panel in advance of a Board decision are confidential and members are expected to adhere to strict confidentiality until the Secretary of Commerce makes final funding decisions. Issues or conflicts that arise during meetings or between meetings should be voiced to the Science Panel Chair or to the NPRB Executive Director. Panel members are selected based on scientific expertise and general knowledge relevant to the NPRB mission. While deference is given to the lead and secondary Science Panel member in any review, all Science Panel members are encouraged to contribute to discussion and provide perspectives on proposals. The exception for this is where a Science Panel member has a stated Conflict of Interest at the recusal level; where that occurs, no commentary or discussion is allowed. Following discussion and deliberation on the content of proposals and the designation of a Science Panel ranking, Science Panel recommendations to the Board are final. Science Panel recommendations are communicated to the Board by the Science Panel Chair and/or Science Panel Vice Chair/s. Discussions or opinions on the Science Panel reviews or other confidential work should be limited to the meeting and not discussed outside of the Panel or Board meeting.

#### 5. Administrative Provisions

The Panel shall meet as a whole, or in part, at the request of the Chairman of the Panel, with the approval of the Chairman of the Board, as often as necessary to fulfill the Panel's responsibilities, taking into consideration time and budget constraints. It is anticipated that the Panel will meet at least two times a year: to develop recommended research priorities for the coming year, and to review research proposals received in response to the annual request for proposals. The Executive Director shall provide such staff and other support as the Board considers necessary for Panel activities, within budgetary limitations. Panel members will be paid their actual travel expenses in performing their duties in accordance with applicable law and Board travel policy.

#### 6. Science Panel Member Selection Process

The Executive Director shall issue a public call for nominations to serve on the Science Panel. It will identify the types of expertise and qualifications the Board is seeking in nominees. Any person (including oneself) or organization is free to make a nomination. A one to two-page curriculum vitae and three letters of reference must be provided for each nominee. The letters of reference should come from people who have worked with the nominee on a range of relevant research activities. The list of nominees will be reviewed by a nominating committee of Board members which will develop a recommended list of nominations based on criteria set forth by the Board. The list of nominees, the committee's recommendations, and any related information shall be forwarded to the Board for consideration and approval. Additional nominations may be solicited by the Board at its discretion.

## 7.. Affiliated Work Groups

The Board, or the Science Panel, subject to the approval of the Board, and subject to budget limitations, may establish work groups to provide guidance on research topics, testable hypotheses and other topics for consideration by the Board. Work groups shall identify implementation strategies and possible locations for measuring and monitoring variables that are relevant to the key questions and testable hypotheses. Work groups may help organize peer review on proposals and project reports and may recommend appropriate peer reviewers.

Initially, work groups may be organized along the lines of the seven primary categories of research priorities: marine ecosystem structure and processes, endangered and stressed species, fish habitat, fishery management and economics, bycatch, stock assessment and recruitment processes, and contaminants. Work group structure may evolve as a result of future science planning efforts, particularly as they relate to the Board's science planning process being assisted by the National Research Council.

Work groups may be composed of 5-8 individuals: scientists, resource managers, and/or experts selected primarily for disciplinary expertise and familiarity with the broad research priorities of the Board. Other criteria include institutional and professional affiliations in order to promote collaboration and cooperation. They may include principal investigators of Board projects. Work groups shall strive for consensus, and meetings will be run in accordance with Roberts Rules of Order. Subject to availability of funds, work group members shall be reimbursed for travel, meals, and lodging not covered by their respective agency/employer.

## **NPRB Advisory Panel Policy and Procedures**

(Originally approved on October 31, 2002; subsequently revised as indicated)

### **1. Purpose and Need**

The overall mission of the North Pacific Research Board is to develop and maintain a comprehensive science program of the highest caliber that will provide better understanding of the North Pacific, Bering Sea, and Arctic Ocean ecosystems and their fisheries, and help to sustain and enhance the living marine resources. The Board strongly supports extensive science planning, coordination, and review to enhance its high-quality research program, taking into account regional needs. The program will strive to produce scientific knowledge that provides a reference point for understanding the marine ecosystem and impacts of human activities and natural variability on that system.

The Advisory Panel will advise the Board on accomplishing its overall mission by providing a mechanism for meaningful community involvement throughout the science program from planning to oversight and review. The Advisory Panel will have a significant advice-giving role, with active involvement in setting research priorities, defining questions, and helping the Board field an effective and meaningful education and outreach program.

### **2. Membership**

The Advisory Panel will have up to 12 members and will be representative of user groups and other interested parties from the various regions within the Board's purview. The Board will not identify specific areas of expertise for potential Panel members, but rather it will retain the flexibility needed to consider applicants in terms of current research priorities and requirements for balanced representation across regions (Gulf of Alaska, Bering Sea/Aleutian Islands, and Arctic) and topical research areas. The Board intends to refresh and redirect committee membership as new research directions and issues emerge over time.

### **3. Call for Nominations**

The Executive Director shall issue a public call for nominations to serve on the Advisory Panel. It is the desire of the Board to have new members of the Advisory Panel appointed and available to meet in May or early June of each year to help in identifying draft research priorities that will be considered for incorporation in the request for proposals that normally will be released each fall. Any person (including oneself) or organization is free to make a nomination. A one to two page resume must be provided for each nominee. Letters of reference also may be submitted. The list of nominees will be reviewed by the Board for possible approval for membership. Additional nominations may be solicited by the Board at its discretion.

The Board will consider the following attributes when deciding on appointments to the Advisory Panel:

- Candidates should have a demonstrated ability to be objective in considering research activities and science planning;
- Candidates should be of top quality and caliber and be committed to full and active participation for each meeting during their term;

- Candidates should be considered because of the experience they bring to the Board rather than their political clout or connection;
- Candidates should be active, involved members of their community and business to ensure the best and most pertinent input into the Board and likewise should be responsible and diligent in reporting on Board activities back to their communities.

In selecting Panel members, the Board recognizes that constituencies from Washington, Oregon, and other areas may have direct interest in its activities, in addition to people throughout Alaska from Southeast to the Arctic Ocean. Various ad hoc working groups also may be appointed as needed to focus on specific issues.

#### 4. Terms of Membership

Advisory Panel members serve for 3-year terms. A member may serve two consecutive 3-year terms, if reappointed by the Board. Vacancies may be filled for the unexpired term or for a complete 3-year term. The Board, acting through its Chairman, may remove a member of the Advisory Panel for reasons of malfeasance, incompetence, or failure to attend to membership responsibilities.

#### 4. Conduct, attendance, and expectations (*September 2021*)

Panel members are expected to participate in the two primary proposal review meetings (spring and fall) unless extenuating circumstances arise. The Board will consider two or more missed Panel meetings when evaluating reappointments. Proposals reviewed by the panel in advance of a Board decision are confidential and members are expected to adhere to strict confidentiality until the Secretary of Commerce makes final funding decisions. Issues or conflicts that arise during meetings or between meetings should be voiced to the Advisory Panel Chair or to the NPRB Executive Director. All Advisory Panel members are encouraged to contribute to discussion and provide perspectives on proposals. The exception for this is where an Advisory Panel member has a stated Conflict of Interest at the recusal level; where that occurs, no commentary or discussion is allowed. Following discussion and deliberation on the content of proposals and the designation of a ranking, Advisory Panel recommendations to the Board are final. Advisory Panel recommendations are communicated to the Board by the Panel Chair or Vice Chair. Discussions or opinions on the Advisory Panel reviews or other confidential work should be limited to the meeting and not discussed outside of the Panel or Board meeting.

#### 5. Meetings

The Advisory Panel shall meet as a whole, or in part, at the request of the Chairman of the Panel, with the approval of the Chairman of the Board, as often as necessary to fulfill the Advisory Panel's responsibilities, taking into consideration time and budget constraints. There is no set number of meetings prescribed during the year; rather, the Panel will meet as required and appropriate. The Advisory Panel likely will meet in advance of each Board meeting to allow sufficient time for the Panel to prepare recommendations for the Board. All meetings are open to the public.

#### 6. Operations

The Advisory Panel Chair and Vice Chair shall be elected by the Panel from among its members for 1-year terms. Members may not designate alternates. The Panel shall attempt to operate by consensus, however, decisions will be made by majority vote in accordance with Roberts Rules of Order whenever necessary. Minutes shall be kept of each Advisory Panel meeting and shall be provided to the Board and the public. The Executive Director shall provide such staff and other support as the Board considers necessary for Panel activities, within budgetary limitations. Panel members will be paid their actual travel expenses in

performing their duties in accordance with applicable law and Board travel policy. (Originally adopted March 2003; revised May 2005; revised October 2016)

**North Pacific Research Board Policy**  
**Compliance with Subaward Agreements**  
(Adopted March 2009 and revised September 2021)

**Purpose**

The North Pacific Research Board (NPRB) supports marine research activities in the North Pacific based on highly competitive requests for proposals. Projects are funded through NPRB subawards with subrecipients who agree to comply with subaward provisions and all applicable federal laws and perform the work in the research plan (Statement of Work). The research plan is the primary basis for selecting proposals by NPRB. It identifies hypotheses, conceptual approach, experimental design, and timelines and measurable milestones used to monitor progress based on periodic financial reports, semi-annual progress reports, and a final report. When approved and subsequently attached as an Appendix 1 to the subaward, it becomes the primary basis for evaluating success or failure of the project.

In funding many research projects at institutions across the U.S. and beyond since 2002, NPRB has been fortunate to have supported many very capable principal investigators who have managed their projects successfully. The Board wishes to maintain that high success rate and intends to continue working closely with subrecipients toward successful completion of individual projects.

There are, however, the rare occasions when a project is not progressing satisfactorily. This may happen for a variety of legitimate reasons, for example, bad weather, absence of animals, equipment failures in remote locations, natural disasters, or other factors that may be outside the control of the principal investigators. NPRB fully understands there is risk inherent in conducting scientific research, especially in remote locations, and intends to work closely with subrecipients to bring about a reasonable and acceptable conclusion to those projects.

The procedures herein cover such inadvertence, but this policy is aimed more squarely at situations where principal investigators diverge from their research plan, fail to manage, or report properly, or fail to meet other subaward provisions, without prior approval of NPRB. This policy describes steps that NPRB will take to address such deficiencies. Its provisions are derived mainly from a close reading of the Code of Federal Regulations Title 2, Part 200, Subpart D (2 CFR 200), the NOAA Research Terms and Conditions Overlay to the Uniform Administrate Requirements, Cost Principles, and Audit Requirements for Federal Awards, and the US Department of Commerce Financial Assistance Standard Terms and Conditions (DOC). Part 180 – OMB Guidelines on Government wide Debarment and Suspension also is referenced.

**Guiding Principles**

In general, NPRB will strive to adhere to two guiding principles in taking steps to resolve issues that may arise with research projects. The first guiding principle will be to identify performance problems as early as possible so the subrecipient, working with NPRB, has the opportunity to resolve problems before the situation worsens. NPRB will review progress reports to assess performance. It must be noted, however, that NPRB does not have the primary responsibility for detecting emerging issues. 2 CFR §200.329 (e) requires subrecipients to immediately notify NPRB, as the awarding agency in this case, of developments that have a significant impact on the subaward-supported activities, including any problems, delays, or adverse conditions which may materially impair the ability to meet the objectives of the subaward.

The second guiding principle will be to strive to resolve problems at the lowest point of potential failure, normally at the principal investigator level. Working with the principal investigators, and then the grants managers as appropriate, NPRB will strive to resolve issues at the staff level before elevating the situation to higher authority at the subrecipient or NPRB, as provided for in this policy.

## **Non-compliance**

In agreeing to the subaward provisions, the subrecipient accepts full responsibility for managing and monitoring its NPRB-funded project to a successful conclusion (§200.329 (a)). Subrecipients must report performance in accordance with subaward provisions, which at a minimum, require brief information on each of the following: a comparison of actual accomplishments to stated goals and objectives, research findings and quantitative data as appropriate, reasons why established goals were not met, if appropriate, and any cost overruns (§200.329 (c.2.iii)). It has been NPRB's experience that when problems occur, they generally involve: (1) incomplete or late finance, progress, and final reports; (2) non-achievement of objectives or milestones or pursuit of new ones without prior approval; or (3) incomplete reporting of data or metadata. These problems, as well as any other occasion when subaward provisions are not followed without prior approval of NPRB, may be viewed as instances of non-compliance.

## **Problem Resolution**

Successful completion of individual research projects is of paramount importance. NPRB will proceed in good faith to work with recipients and their respective principal investigators and grants managers to resolve potential issues early and at the lowest level necessary in accordance with the two guiding principles stated above. To facilitate resolution, subrecipients are reminded that they are required to:

- Report deviations from budget and program plans and request prior NPRB approval for any change in scope or objective, even if there is no associated budget revision (§200.308(b)).
- Immediately notify NPRB of any development that may significantly impact their subaward supported activities, particularly problems, delays, or adverse conditions which may materially impair the ability to meet their objectives and milestones. The notification must describe the action taken or contemplated and any assistance needed to resolve the situation (§200.329(e)).

## Staff Resolution

Problems and issues will be resolved to the extent possible through communication between NPRB Program staff and the principal investigators. If the issue cannot be resolved, the NPRB Executive Director will review the situation and notify the subrecipient, normally through the grants manager, in writing of the circumstances, the nature of the problem, citing the specific deficiency, and the status and outcomes of direct negotiation with the principal investigators to date. A copy of the written communication will be provided to the principal investigator(s). The subrecipient will be requested to respond in writing within 30 calendar days of the date of such communication, describing the steps and schedule for correcting the deficiency (§200.332 (c.2)). If the prospective actions are deemed satisfactory by the Executive Director, the grants manager will be notified of that decision in writing.

## Elevation to NPRB

If deficiencies remain unresolved, or the subrecipient has not provided a satisfactory response within the 30-day period or requests to elevate the decision to the Board, the Executive Director will refer the matter in a written report to the NPRB Executive Committee. The report will present the facts as understood, describe the situation and deficiencies, provide responses from the subrecipient, and recommend remedial action as appropriate.

The subrecipient will be notified in writing of this elevation. Upon notification, the subrecipient will have up to 15 calendar days to provide additional information. The NPRB Executive Committee then will review the report and any additional information and take action as appropriate. All actions will be taken by unanimous vote of the members eligible to vote in accordance with NPRB recusal policies. Following a decision, the NPRB Executive Committee will formally notify the subrecipient by certified mail, with copies to the principal investigator(s). The full Board will be informed of the actions taken at their next regularly scheduled meeting.

## Mediation

If the above procedures fail to resolve the situation, NPROB or the subaward recipient may request formal mediation. In that event, the subaward recipient and NPROB agree to participate in at least two hours of mediation with an independent, professional mediator, with both parties agreeing to share equally in the costs of the mediation. The costs will not include costs incurred by a party for representation by counsel at the mediation. Mediation involves each side of the dispute sitting down with an impartial person, the mediator, to attempt to reach a voluntary settlement. Mediation involves no formal court procedures or rules of evidence, and the mediator does not have the power to render a binding decision or force an agreement on the parties.

## Suspension without Prior Notice

NPROB may temporarily withdraw its sponsorship under a subaward, pending corrective action by the subrecipient or a decision to terminate the subaward, if the subrecipient has failed to comply with the project objectives, the terms and conditions of the subaward, or reporting requirements (§200.339 (d)). Action by NPROB to suspend an award normally will be taken only after the grants manager has been informed by NPROB of the proposed action and provided an opportunity for hearing, appeal, or other administrative proceeding to which the subrecipient is entitled (§200.342) or the steps described above have been taken, and there has been an opportunity to correct the problem(s).

The Executive Director may immediately suspend a subaward without prior notice when it is believed that such action is reasonable to protect the interests of NPROB and the federal government. No costs incurred during a suspension period will be allowable, except those costs approved by NPROB in the suspension notice, or which, in the opinion of NPROB, are necessary and not reasonably avoidable (§200.343).

The Executive Director then will send a follow-up notice of suspension to the subrecipient (normally the grants manager), with a copy to the principal investigator(s), setting forth the reasons for suspension and its effective date. The NPROB Executive Director will inform the NPROB Executive Committee of any such action and provide a written report fully describing the situation, the need for immediate suspension, and the conditions under which the suspension may be lifted. The NPROB Executive Committee will meet as appropriate to determine the next steps for resolving the situation.

## **Remedies**

After carefully reviewing the situation and responses from the subrecipient, NPROB will consider taking action as appropriate. NPROB may impose temporary special subaward conditions in accordance with §200.339. These actions include:

1. Temporarily withhold cash payments pending correction of the deficiency.
2. Disallow all or part of the cost of the activity or action not in compliance.
3. Wholly or partly suspend or terminate the current award.
4. Recommend the suspension or debarment as authorized under 2 CFR part 180 to the Federal awarding agency.
5. Withhold further awards for the project or program.
6. Take other remedies that may be legally available.

NPROB also may prohibit participation by an individual as a principal investigator, co-investigator or collaborator on new projects for a specified time and under specified conditions until problems are deemed to be resolved by NPROB. Failure to provide required reports within the period specified in the subaward could delay NPROB review and processing of pending proposals for all identified principal investigators and co-PIs on a given subaward. NPROB also may call for a full audit of expenses for the subaward in question and other subawards to the institution as appropriate.

Remedial actions will stay in effect until all issues identified in writing have been fully resolved to the satisfaction of NPROB. NPROB reserves the right to terminate a subaward if it has attempted to resolve issues under the guidance provided in this policy but has failed to do so. In cases of termination, NPROB will adhere closely to requirements set out in §200.340.

### **Research Misconduct**

Research misconduct means fabrication, falsification, or plagiarism in proposing or performing research funded by NPROB, reviewing research proposals submitted to NPROB, or in reporting research results funded by NPROB. In determining if misconduct has occurred and is taking action, NPROB will adhere as closely as possible to procedures described in the Administrative Standard Award Conditions for the National Oceanic and Atmospheric Administration Financial Assistance Awards U.S. Department of Commerce for investigating scientific integrity or scientific and research misconduct.

### **Debarment and Suspension**

This policy does not refer to debarment or suspension as covered by Part 180 – OMB Guidelines to Agencies on Government-wide Debarment and Suspension (Non-procurement), in Federal regulations at 70 FR 51865, August 31, 2005, and Executive Orders 12549 and 12689. Under those regulations, certain parties who are debarred, suspended or otherwise excluded may not be participants or principals in Federal assistance awards and subawards, and in certain contracts under those awards and subawards (§200.332 (d.4)). NPROB is not defined as a Federal agency pursuant to §180.15, and thus can only make recommendations to the Secretary of Commerce regarding debarment and suspension. The above procedures and remedies do not preclude a subrecipient from being subject to debarment and suspension.

### **Notification**

This policy was approved by NPROB on March 2, 2009 and revised on Sept 22, 2021. Subrecipients will be notified of this policy during each NPROB request for proposals and must acknowledge and agree to it when accepting subawards. Current and past subawards are covered by their subaward provisions and all applicable Federal law.

## **Attachment 4**

### **North Pacific Research Board Conflict of Interest Policy Revised May 2021**

The **mission** of the NRPB is to develop a comprehensive science program of the highest caliber that will provide a better understanding of the North Pacific, Bering Sea, and Arctic Ocean ecosystems and their fisheries. NRPB's enabling legislation establishes board membership representing federal, state, fishery, academic, environmental, Alaska Native, and oil and gas perspectives. Panel members, peer reviewers and staff are selected for the insights they offer based on their experience and expertise. It is the duty of the Board to maintain the public trust in the full process of all aspects of funding decisions.

**The conflict of interest (COI) policy serves to prevent actual and perceived conflicts through transparency and consistency with national standards for scientific proposal review. The board's intent committed to review this policy every three years.**

**The COI is applied in the following ways:**

- A copy of the COI is provided to all individuals (Board, Panel member, peer reviewer or staff) involved in any aspect of funding decisions.
- Staff provide a brief review of the policy at the beginning of the first Board and panel meeting of the calendar year.
- **All participants are expected to declare all professional and personal relationships that would lead a reasonable person to question the neutrality of a decision, at the level of disclosure or recusal (Appendix 1).**
- Board, panel and staff members are provided a list of principal investigators associated with proposals under consideration for funding in order to identify all potential conflicts, including considerations of personal, organizational (Appendix 1) or collaborative relationships. Staff maintain records of all declared conflicts for three years. Proposal content, reviewer identities, peer review content and proposal discussions are confidential.
- Proposal details or ideas must not be used by any participant for personal gain or be made available to others outside of the programmatic notification process.<sup>1</sup>
- Board, panel and staff members sign a statement asserting that they have read, understand and agree to comply with the policy. Statements include an agreement to uphold confidentiality. Signed statements are kept on record for one year.

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<sup>1</sup> Proposals are considered proprietary and confidential until approved for funding by the U.S. Secretary of Commerce Board. Summary pages for all funded proposals will be made public as part of NRPB's online project search function. Proposals that indicate their willingness to be considered for co-funding opportunities may also be reviewed by the board and advisory bodies of funding partners with which NRPB has an established formal agreement for the purpose of co-funding proposals (e.g. Oil Spill Research Institute). The board and staff may also consult with NOAA and other federal and state agencies, the North Pacific Fishery Management Council, and other entities, as appropriate, who may be affected by or have knowledge of a specific proposal or its subject matter. Information on proposals that are not funded is limited to access by the Board and Panels as needed during the review process. (Statement of Organization, Practices and Procedures, updated Sept 2020)

### **Declaration level (disclosure or recusal)**

All participants are expected to declare all professional and personal relationships that would lead a reasonable person to question the neutrality of a funding decision.

There are two categories of declaration – Disclosure and Recusal. Each category is defined below and further qualified in Appendix 1 & 2. It is up to the participant to self-declare for each set of program funding decisions at an individual proposal level.

**Disclosure.** Disclosure does not preclude review, discussion or voting. Participants should declare a *disclosure* if they fall under any of the below relationships or circumstances:

- member of an organization that has written a letter of support for a proposal.
- member or reviewer has a past association with an applicant as thesis student, thesis advisor, or member of a graduate student committee.
- adjunct, emeritus or visiting professor, consultant, or member of an advisory body at the proposing organization.
- employed by the proposing organization within past 12 months.
- received an honorarium or award from the proposing organization within last 12 months, for less than \$10,000.
- holds a current membership on a committee or advisory body of the proposing institution.
- part of a collaboration on a project, book, article, report, and/or paper within the last 24 months (includes collaboration on a proposal, paper, or project that has not yet been submitted or published).
- co-editing of a manuscript, compendium, or conference proceedings within last 24 months related to the proposal.

**Recusal.** Recusal precludes review, discussion and voting on the proposal in question. Recusal may also require leaving the room depending on the circumstances or relationships outlined below.

Recused individuals may not discuss with any person the content or rating of that proposal during the review process or afterward. Participants should declare a *recusal* if they fall under any of the below relationships or circumstances:

*a. Indirect Relationship: Participants may stay in the room, answer direct questions, and may not vote on the proposal (except on motions involving a slate of proposals) if they are/have:*

- currently employed by or directly associated with the organization on the proposal.
- on the governing board of an institution or organization.
- own securities involved in the proposal.
- are currently employed with an organization associated with the proposal (including adjunct, emeritus or visiting professor, consultant, advisor, student, or similar documented or formal relationship if involving significant financial interest<sup>2</sup>).
- currently being considered for employment or contractual arrangement with an organization associated with the proposal.
- have a formal or informal reemployment arrangement with an organization associated with the proposal.

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<sup>2</sup>Significant financial interest is defined as anything of monetary value over \$10,000 including but not limited to salary or payment for services, equity interest or intellectual property rights.

*b. Direct Relationship: Participants must leave the room, not engage in any discussion, and may not vote on the proposal (even if included on a motion involving a slate of proposals) if they are/have:*

- a PI, co-PI, or a significant direct financial interest in a proposal.
- an unfunded collaborator or signed a letter of support.
- a family relationship (spouse, legal partner, significant other, child, sibling, parent, or person living in the member's or reviewer's household).
- a financial or professional partnership.
- current association as thesis student, thesis advisor, or member of a graduate student committee.
- substantial positive or negative relationship, such as a close personal friendship or exceptionally adversarial relationship.

**Enforcement:** The Board Chair is responsible for enforcement of the policy at the board level. If a conflict precludes the chair from carrying out the enforcement, the responsibility will fall to the Vice Chair and then to the Executive Committee. Panel chairs are responsible for enforcement of the policy during specific situations involving the Science Panel or Advisory Panel. Should there be disagreement about whether a conflict exists, the chair may decide based upon the guidelines in this policy or, if necessary, call for discussion and a vote to resolve the matter.

NPRB's Executive Director is responsible for enforcement of the policy in situations involving staff or peer reviewers. Should there be disagreement about whether a conflict exists, the Executive Director may decide based upon the guidelines in this policy or, if necessary, consult with the board and panel chairs to resolve the matter.

**NOTE:** NPRB has an established Memorandum of Understanding with the Alaska SeaLife Center (ASLC) and the National Oceanic and Atmospheric Administration (NOAA) as well as an office tenancy relationship with the Alaska Ocean Observing System (AOOS), and Alaska Sea Grant/University of Alaska Fairbanks.

### **Appendix 1: Organizational Units for Board Members**

The organizations below are considered one unit. Non-listed organizations will be considered as needed.

- Alaska Department of Fish and Game
- Alaska SeaLife Center
- Oregon State University
- Prince William Sound Science Center
- U.S. Department of Commerce
- U.S. Department of the Interior
- University of Alaska
- University of California
- University of Washington

### **Appendix 2: Organizational units for Panel, Staff and Peer Reviewers**

For organizations other than those named below, a similar unit designation will be identified as needed.

- Alaska Department of Fish and Game – division
- Alaska SeaLife Center – one unit
- Oregon State University – school
- Prince William Sound Science Center – one unit
- U.S. Department of Commerce:
  - NOAA Alaska Fisheries Science Center
  - NOAA Northwest Fisheries Science Center
  - NOAA Pacific Marine Environmental Laboratory
- U.S. Department of the Interior:
  - National Parks Service
  - U.S. Fish and Wildlife Service
  - U.S. Geological Survey
- University of Alaska Anchorage – school or college
- University of Alaska Fairbanks – school or college
- University of Alaska Southeast – school or college
- University of California - school or college
- University of Washington – school or college